

New York State Public Authority Mission Statement and Measurement Report:
Livingston County Industrial Development Agency
Annual Meeting – March 1, 2019

Public Authority's Mission:

The mission of the Industrial Development Agency is to create and retain employment opportunities for the residents of Livingston County and generate tax revenues to support government services. This mission is accomplished through the financing, development, sponsorship, acquisition, construction, and equipping of certain economic development projects. Through the fulfillment of the agency's mission, the agency expects to deliver employment, health, general prosperity, economic welfare, and needed services for the residents of Livingston County.

2019 Performance Measurements:

1. Site Development:
 - a. James M. Steele Industrial Park, Avon, NY:
 - i. Assess and identify the remaining infrastructure needs for the Park and present options for consideration by the Board utilizing a cost-benefit analysis for the continued investment.
 - ii. Close on the sale of two (2) additional parcels for development.
 - b. Gateway Agribusiness Park in Livonia, NY:
 - i. Seek approval from Empire State Development (ESD) on the implementation of funding for the design and build-out of infrastructure for the Park.
 - ii. Continue to seek additional funding sources to lessen the local share of investment needed to achieve market-ready status.
 - c. Dansville Industrial Park:
 - i. Identify areas for investment to improve the marketability.
2. Business Attraction, Retention and Expansion Activities:
 - a. Achieve new capital investment of \$10,000,000 or more.
 - b. Meet with 72 existing businesses (6/month) to assess ongoing needs/challenges.
 - c. Provide response to Greater Rochester Enterprise requests for information on attraction/relocation
3. Workforce Development:
 - a. Look for new ways to introduce our employers to the emerging and existing workforce and provide new opportunities.
 - b. Communicate with educators on the workforce opportunities with any new or existing employers, stressing the skills and behaviors need to be successful.

Governance Certifications:

1. **Have the board members acknowledged that they have read and understood the mission of the public authority?**
Response: Yes
2. **Who has the power to appoint the management of the public authority?**
Response: The Livingston County Board of Supervisors appoints management for the Agency.
3. **If the Board appoints management, do you have a policy you follow when appointing the management of the public authority?**
Response: The Board of Directors does not appoint management.
4. **Briefly describe the role of the Board and the role of management in the implementation of the mission:**
Response: The Board of Directors is charged with general oversight of the Agency, strategic input, guidance and policy evaluation. Management's role is to work with the Board on implementation of programs and initiatives in these areas.
5. **Has the Board acknowledged that they have read and understood the responses to each of these questions?**
Response: Yes.

Approved and adopted this 1st day of March 2019

Approved by: _____

Ray D. Moore